

Jeff Harwood, Chair



Mark Frison, President

## **MESSAGE**

## from the Chair of the Board of Governors and President of Assiniboine Community College

As we reflect on another year at Assiniboine Community College, our mission continues to resonate in the community, and more importantly among our students, staff and faculty.

At the forefront of our work is the belief that Assiniboine's mission is to transform lives and strengthen Manitoba through applied education and research.

Last year, 1496 graduates received a diploma or certificate from one of our many campuses and rotating locations throughout the province. We are supportive of the need for program expansion and actively endorse the work of the college to build quality programming that is responsive to the labour market needs of our province.

Our most recent Graduate Satisfaction & Employment Survey shows 93 percent of graduates who are seeking work are currently employed, with more than three-quarters of those jobs being permanent. On average they earn nearly \$48,000 per year. Most importantly, 96 percent of graduates choose to stay in Manitoba following their studies, helping to strengthen our provincial economy and contribute to a skilled workforce.

This could not have been achieved without having the right people to make it happen. The Board of Governors and college leadership team would like to recognize the faculty and staff for striving to provide exceptional learning opportunities for our students.

We are excited about the future and know Assiniboine Community College will continue to play an integral role in helping develop the next generation of innovators, entrepreneurs and visionaries seeking to harness opportunity and move our province forward.

**Jeff Harwood, Chair**Assiniboine Community College
Board of Governors

effrey W. Harrood

Mark Frison, President Assiniboine Community College

## **Assiniboine Community College**

### **Financial Statements**

For the year ended June 30, 2018

	Contents
Independent Auditor's Report	2
Financial Statements	
Statement of Financial Position	4
Statement of Operations	5
Statement of Cash Flows	6
Statement of Changes in Net Assets	7
Notes to Financial Statements	8
Schedule 1 - Schedule of Revenues	20
Schedule 1 - Schedule of Expenditures	21
Schedule 2 - Schedule of Revenue and Expenditures - Assiniboine International	22
Schedule 3 - Schedule of Revenue and Expenditures - Market Driven Training	23
Schedule 4 - Schedule of Revenue and Expenditures - Continuing Studies	24
Schedule 5 - Schedule of Revenue and Expenditures - Ancillary Services	25
Schedule 6 - Schedule of Revenue and Expenditures - Apprenticeship	26
Schedule 7 - Schedule of Board Member Compensation	27



Tel: 204 727 0671 Fax: 204 726 4580 Toll Free: 800 775 3328

www.bdo.ca

BDO Canada LLP 148 - 10<sup>th</sup> Street Brandon MB R7A 4E6 Canada

### **Independent Auditor's Report**

#### To the Directors of Assiniboine Community College

We have audited the financial statements of **Assiniboine Community College**, which comprise the statement of financial position as at June 30, 2018, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information. These financial statements are the responsibility of the organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



#### Opinion

In our opinion the financial statements present fairly, in all material respects, the financial position of **Assiniboine Community College** as at June 30, 2018, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards for not-for-profit organizations.

#### **Unaudited Information**

We have not audited or otherwise attempted to verify the accuracy or completeness of the schedules on pages 20 to 27 of the organization's financial statements.

BDO Canada LLP

Chartered Professional Accountants

Brandon, Manitoba October 23, 2018

#### ASSINIBOINE COMMUNITY COLLEGE STATEMENT OF FINANCIAL POSITION AS AT JUNE 30, 2018 (in thousand \$)

<u>ASSETS</u>	June 30, 2018	June 30, 2017
CURRENT		
Cash and short term investments (note 2) Accounts receivable (note 3) Inventories (note 4) Prepaids	18,698 2,053 65 851 <b>21,666</b>	14,637 2,495 61 877 18,070
NON-CURRENT	21,000	10,010
Due from Province of Manitoba (note 5)	1,999	1,999
CAPITAL ASSETS (note 6)		
Land, buildings and equipment Library holdings	11,187 661 11,848 35,514	11,656 661 12,316 32,386
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued liabilities (note 7) Deferred revenue (note 8)	8,667 4,703 <b>13,369</b>	7,887 4,551 <b>12,438</b>
NON-CURRENT	10,000	12,400
Accrued sick leave (note 9) Accrued severance liability (note 10)	768 3,143 <b>3,911</b>	797 3,115 <b>3,912</b>
DEFERRED CONTRIBUTIONS	0,311	3,312
Deferred contributions related to capital assets (note 11)	7,847	7,784
NET ASSETS		
Net assets invested in capital assets Net assets internally restricted (note 12) Unrestricted net assets	4,002 595 5,791 10,387 35,514	4,533 595 3,124 8,252 32,386
	ან,514	3∠,366

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

#### ASSINIBOINE COMMUNITY COLLEGE STATEMENT OF OPERATIONS YEAR ENDED JUNE 30, 2018 (in thousand \$)

	Budget (unaudited)	2018	2017
REVENUES			
Academic training fees	5,215	5,300	4,636
Grants	29,859	29,859	29,754
Research	151	321	182
Assiniboine international	2,907	3,748	3,027
Market driven training	1,890	1,568	2,113
Continuing studies	2,829	3,342	2,578
Ancillary services	269	282	224
Apprenticeship training	2,838	3,091	2,989
Other revenue	939	1,333	981
Amortization of deferred contributions	1,405	1,405	1,333
	48,302	50,249	47,817
EXPENDITURES			
Academic	29,546	29,751	28,325
Administration	8,406	8,314	8,085
Program support	1,888	1,717	1,771
Plant	5,041	4,858	4,555
Management information services	1,193	1,237	1,190
Library	352	361	348
Ancillary services	79	79	75
Amortization of capital assets	1,797	1,797	1,804
	48,302	48,114	46,153
EXCESS OF REVENUES OVER EXPENDITURES	-	2,135	1,664

#### ASSINIBOINE COMMUNITY COLLEGE STATEMENT OF CASH FLOWS YEAR ENDED JUNE 30, 2018 (in thousand \$)

	2018	2017
Cash from operating activities		
Excess of revenues over expenditures	2,135	1,664
Amortization of capital assets	1,797	1,804
Amortization of deferred capital contributions	(1,405)	(1,333)
Change in non-cash working capital items	1,395	(42)
Net cash generated through operating activities	3,922	2,093
Financing and investing activities		
Purchase of capital assets	(1,262)	(1,082)
Donated capital assets	(65)	-
Contributions received for capital purposes	1,466	1,260
Net cash used in financing and investing activities	139	178
Net increase (decrease) in cash and short term investments	4,061	2,271
Cash and short term investments, beginning of year	14,637	12,366
Cash and short term investments, end of year	18,698	14,637

#### ASSINIBOINE COMMUNITY COLLEGE STATEMENT OF CHANGES IN NET ASSETS YEAR ENDED JUNE 30, 2018 (in thousand \$)

	INVESTED IN CAPITAL ASSETS	INTERNALLY RESTRICTED	UNRESTRICTED	2018 TOTAL	2017 TOTAL
Balance - beginning of year	4,533	595	3,124	8,252	6,588
Excess of revenue over expenditures			2,135	2,135	1,664
Transfer to internally restricted					
Investment in capital assets	(530)		530		
Balance - end of year	4,003	595	5,789	10,387	8,252

#### June 30, 2018

#### 1. Nature of Operations and Summary of Significant Accounting Policies

#### **Nature of Operations**

Assiniboine Community College operates under the authority of The Colleges Act, Chapter C150.1 of the Continuing Consolidation of the Statutes of Manitoba and is a registered charity under the Income Tax Act.

In accordance with the activities or objectives specified by donors and other sources outside the College and in keeping with their mandate to operate the College, the Board of Governors may approve transfers between funds to achieve the financial objectives of the College.

Effective June 1998, the Assiniboine Community College Foundation was created to administer the collection and disbursement of endowment funds and undertake fundraising events.

## Management's Responsibility for the Financial Statements

The financial statements of the organization are the responsibility of management. They have been prepared in accordance with Canadian public sector accounting standards for not-for-profit organizations as established by the Public Sector Accounting Board.

#### **Basis of Accounting**

The financial statements have been prepared using Canadian public sector accounting standards for not-for-profit organizations.

#### June 30, 2018

#### 1. Nature of Operations and Summary of Significant Accounting Policies (continued)

#### **Financial Instruments**

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, equities traded on an active market and derivatives are reported at fair value, with any unrealized gains and losses reported in operations, other than financial instruments related to endowment funds. In addition, all bonds and guaranteed investment certificates have been designated to be in the fair value category, with gains and losses reported in operations, other than financial instruments related to endowment funds. Changes in fair value of financial instruments related to the endowment fund are recognized directly in net assets. All other financial instruments are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs related to the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each statement of financial position date and charged to the financial instrument for those measured at amortized cost.

#### Inventories

Inventories are valued at the lower of cost or net realizable value. Cost is determined by the first-in, first-out method.

#### **Capital Assets**

Capital assets are stated at cost less accumulated amortization. Amortization is provided using the straight-line method at the following rates:

Buildings	2 %
Buildings - greenhouse	10 %
Computers and electronics	33 %
Computer systems	10 %
Computer equipment	20 %
Furniture and equipment	10 %
Leasehold improvements	2 %
Laptop program	50 %
Vehicles	30 %

No amortization is taken in the year of acquisition. Contributed capital assets are recorded at the fair value at the date of contribution.

A base library was established at April 1, 1993. Library holdings are accounted for using the "base stock" method with current library acquisitions not capitalized because annual library acquisitions net of annual library dispositions are not significant. The base stock is reviewed annually to determine if adjustments are required to the total library stock held.

#### June 30, 2018

#### Nature of Operations and Summary of Significant Accounting Policies (continued)

#### Leases

A lease that transfers substantially all of the benefits and risks of ownership is classified as a capital lease. The College evaluates all leases at the inception of the lease agreement to determine if it should be classified as a capital or operating lease. Where a capital lease is identified, the amount of the payment made each year is capitalized and amortized using the straight-line method over the lesser of five years or the remaining lease term. All other leases are accounted for as operating leases and rental payments are expensed as incurred.

#### **Revenue Recognition**

Government grants are recognized when the amount to be received is readily determinable and revenue is earned.

Tuition and other training revenue is recognized as the course or training the revenue relates to is delivered.

The deferral method of accounting for contributions is used. Restricted contributions are deferred and matched with the related expenses when incurred.

Donations are reported when received. Donations of capital assets are reported at fair market value.

#### **Employee Future Benefits**

The college provides severance benefits based on length of service and final earnings, payable on retirement, death, or permanent layoff. Accounting standards require the recognition of a liability and an expense for such employee future benefits in the period in which the employee renders service in return for the benefits. The recognition date begins on the hiring date or the date when credited service begins, and runs until the date when full eligibility is attained. The cost of these future benefits earned by employees is determined by an actuary using the projected benefit method pro rated on service and management's best estimates for the discount rate for liabilities, the rate of salary escalation and the ages of employees. The discount rate used to determine the accrued benefit obligation was determined by reference to market interest rates at the measurement date on high-quality debt instruments with cash flows that match the timing and amount of expected benefit payments. There are no assets supporting the plan benefits.

Actuarial gains and losses are fully recognized in the year

#### June 30, 2018

#### Nature of Operations and Summary of Significant Accounting Policies (continued)

#### **Use of Estimates**

The preparation of financial statements in accordance with Canadian public sector accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. Significant estimates included in the financial statements are:

- Allowance for doubtful accounts
- Accrued severance liability
- Accrued sick pay liability
- Valuation of library holdings

#### 2. Cash and Short Term Investments

	2018	2017
Cash Torm deposits - Manitoha Finance	786 17,912	814 13,823
Term deposits - Manitoba Finance	17,912	13,023
	18,698	14,637

Cash includes bank accounts and term deposits with maturity dates three months or less.

#### 3. Accounts Receivable

	2018	2017
Current Tuition and contract training Goods and Services Tax rebate Allowance for doubtful accounts	1,905 28 (241)	2,310 26 (225)
Non-acceptant	1,692	2,111
Non-current Payroll advance	361	384
	2,053	2,495

The payroll advance represents funds advanced to employees as a result of timing differences in payroll dates due a system conversion. The amounts are to be repaid to the College when employment ceases.

#### June 30, 2018

4.	Inventories		
		2018	2017
	Books and supplies	65	61

Inventory expensed during the fiscal year was \$2,116,236 (in actual \$) (2017 - \$1,942,977).

#### 5. Due from Province of Manitoba

	2018	2017
Non-current Severance pay Vacation pay	1,124 875	1,124 875
	1,999	1,999

The Province of Manitoba has guaranteed the receivable for severance and vacation pay in the amount of \$1,999,250 (in actual \$). The amount of this deferred funding was established in 1998 and was calculated as the severance and vacation pay owing at that time to employees for pre-1998 employee service. The amount of this receivable will not change as the liability for vacation and severance pay increases or decreases on an annual basis. The receivable is non-interest bearing and no payment terms have been established. To date, the College has paid out \$2,101,854 in severance pay relating to pre-1998 employee service (in actual \$). No payments have been received from the Province with respect to this receivable.

#### June 30, 2018

#### 6. Capital Assets

	-		2018		2017
	_	Cost	Accumulated Amortization	Cost	Accumulated Amortization
	Land Buildings	4 3,340	- 971	4 3,340	- 799
	Computer systems, equipment and electronics Furniture and equipment Leasehold improvements Laptop program Vehicles Signage	13,554 20,238 4,580 221 59 16	11,660 16,360 1,717 107 10	12,879 19,718 4,513 220 10	10,935 15,520 1,657 107 10
		42,012	30,825	40,684	29,028
	Net book value		11,187		11,656
	Library holdings, at estimated v	alue		661	661
7.	Accounts Payable and Accru	ed Liabilities			
				2018	2017
	Trade payables Accrued wages and vacation pa	ay		2,454 6,213	1,967 5,920
				8,667	7,887

#### June 30, 2018

8.	Deferred Revenue		
		2018	2017
	Opening tuition and commitment fees Opening contract training fees Opening other deferrals/revenue Opening provincial grant	591 2,048 455 1,457	696 796 329 748
	Total opening deferred revenue	4,551	2,569
	Tuition and commitment fees received Contract training fees received Other deferrals/revenue received Provincial grant received	2,110 23,097 855 4,468	842 25,444 373 2,092
	Total received	30,530	28,751
	Tuition and commitment fees recognized Contract training fees recognized Other deferrals/revenue recognized Provincial grant recognized	(1,775) (23,022) (404) (5,177)	(947) (24,192) (247) (1,383)
	Total recognized	(30,378)	(26,769)
	Ending tuition and commitment fees Ending contract training fees Other deferrals/revenue Ending provincial grant	926 2,123 906 748	591 2,048 455 1,457
		4,703	4,551

#### June 30, 2018

#### 9. Accrued Sick Leave

Assiniboine Community College provides sick days to their employees. The most recent actuarial valuation was at June 30, 2018.

The accrued benefit liability for accrued sick pay is reported in the college's Statement of Financial Position under Accrued Sick Pay Leave.

Information about the	college's accrued	sick pay i	is as follows:
-----------------------	-------------------	------------	----------------

	2018	2017
Accrued sick pay obligation	768	797

The significant actuarial assumptions adopted in measuring the college's accrued sick pay obligation are as follows:

	2018	2017
Discount rate	6.0	6.0
Rate of compensation increase	3.75	3.75

#### June 30, 2018

#### 10. Accrued Severance Liability

Assiniboine Community College provides certain severance benefits payable upon retirement. The most recent actuarial valuation was as at June 30, 2018.

The accrued benefit liability for employee future benefits is reported in the college's Statement of Financial Position under Accrued Severance Liability.

Information about the college's employee future benefits is as follows:

	2018	2017
Accrued severance liability on statement of financial position	3,143	3,115
Interest cost Current service cost	201 269	188 220
Current year severance expense	470	408
Accumulated benefits paid	2,684	2,357

The significant actuarial assumptions adopted in measuring the college's accrued severance liability and cost are as follows:

2018	2017
6.0	6.0
3.75	3.75
	6.0

#### 11. Deferred Contributions Related to Capital Assets

Deferred contributions related to capital assets represent the unamortized portion of contributed capital assets and restricted contributions received that were used to purchase the College's capital assets. Recognition of these amounts as revenue is deferred to periods when the related capital assets are amortized.

	2018	2017
Net book value, beginning of year Add: Capital contributions during the year Less: Current year amortization	7,784 1,468 (1,405)	7,856 1,261 (1,333)
Net book value, end of year	7,847	7,784

29,859

29,754

#### June 30, 2018

13.

12.	Net A	Assets	Internally	Restricted
14-1	1100	133663	HILCHHAILY	I VC3ti I CtCu

•		
	2018	2017
General Reserve, opening balance Appropriations Withdrawals	595 - -	595 - -
General Reserve, ending balance	595	595
ALD Grants		
	2018	2017
Grants Received Less:	30,974	30,992
Deferred capital contributions	(1,115)	(1,238)

#### 14. Pension Costs and Obligations

The College's employees are eligible for membership in the Civil Service Superannuation Plan operated by the Province of Manitoba. Although this is a defined benefit pension plan, any experience gains or losses determined by actuarial valuations are the responsibility of the Province of Manitoba. Accordingly, no disclosure has been made in the financial statements relating to the effects of participation in the pension plan by the College and its employees. Effective October 1, 2009, the College is responsible for paying their portion of the current pension costs on behalf of all employees enrolled in the Civil Service Superannuation Plan.

#### 15. Commitments

The College has entered into various leases for classroom space, office equipment and a maintenance agreement for the Colleague computer system. The following represents the future payments (in actual dollars):

2018/19	724,693
2019/20	542,668
2020/21	444,571
2021/22	21,867

#### 16. Economic Dependence

The College presently receives annual funding of approximately \$30,877,500 (2017 - \$30,989,500) from the Province of Manitoba to finance operations and capital acquisitions (in

#### June 30, 2018

#### 17. Cash Flows - Supplemental Information

The college paid interest on long term debt in the year of \$nil (2017 - \$2,875) (in actual \$). In the year, the college received interest of \$229,637 (2017 - \$101,639) (in actual \$).

#### 18. Financial Risk Management

There have been no substantive changes in the entity's exposure to financial instrument risks. The board monitors the financial statements including its financial instruments on a monthly basis to determine if there any increases or changes in its risk.

The principal financial instruments used by the entity, from which financial risk arises, are as follows: cash and short-term investments, receivables and payables and accrued liabilities.

#### Market Risk

Market risk is the risk the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, foreign exchange risk and other price risk.

Interest rate risk is the risk that fair value or future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The investments of the entity are exposed to interest rate risk. The long term debt is also affected by interest rate risk.

Foreign exchange risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The US bank account of the entity is exposed to foreign exchange risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices, other than those arising from interest rate risk or currency risk. The entity is not exposed to other price risk.

#### Liquidity Risk

Liquidity risk is the risk that the entity will encounter difficulty in having available sufficient funds to meet its commitments. It is the entity's policy to ensure that it will have sufficient cash and short-term investments to allow it to meet its liabilities when they come due.

#### Credit Risk

Credit risk arises principally from receivables. The entity's receivables relate primarily to tuition, sponsorships, refundable GST, and various other trade receivables. The credit risk is minimal.

#### 19. Income Taxes

The College is exempt from income taxes.

#### June 30, 2018

#### 20. Consolidation

The activities of the Assiniboine Community College Foundation Inc. and the Assiniboine Campus-Radio Society Inc. have not been consolidated with the accounts of Assiniboine Community College. The above entities are not controlled or significantly influenced by the College and are governed by their own Board of Directors. The effect of these entities on the financial statements of the College, had these entities been consolidated, would be as follows (in actual dollars):

	Increase (Decrease)
Cash	99,177
Accounts receivable	2,626
Other assets	18,170
Investments	3,833,801
Equipment	4,535
Accounts payable	8,201
Deferred revenue	1,983,140
Deferred contributions	44,224
Unrestricted net assets	(12,116)
Endowment funds	1,930,655
Invested in capital assets	4,535
Revenue	763,020
Expenditures	759,482

#### ASSINIBOINE COMMUNITY COLLEGE UNAUDITED SCHEDULE OF REVENUES YEAR ENDED JUNE 30, 2018 (in thousand \$)

(iii iiiousaiiu y)	Budget (unaudited)	2018	2017
Academic Training Fees  Day program tuition fees	5,215	5,300	4,636
Grants Provincial (note 13)	29,859	29,859	29,754
Research	151	321	182
Assiniboine International (schedule 2)	2,907	3,748	3,027
Market Driven / Contract Training (schedule 3)	1,890	1,568	2,113
Continuing Studies (schedule 4)	2,829	3,342	2,578
Ancillary Services (schedule 5)	269	282	224
Apprenticeship Training (schedule 6)	2,838	3,091	2,989
Sundry and Other Revenue Interest Other	100 839 939	230 1,103 1,333	102 879 981
Amortization of Deferred Capital Contributions	1,405	1,405	1,333
Total Revenue	48,302	50,249	47,817

#### ASSINIBOINE COMMUNITY COLLEGE UNAUDITED SCHEDULE OF EXPENDITURES YEAR ENDED JUNE 30, 2018 (in thousand \$)

Schedule 1 Continued

,	Budget (unaudited)	2018	2017
Academic			
Salaries			
Instructional	16,318	16,599	16,173
Administrative	4,413	4,059	4,050
Program Support	235	249	297
Fringe Benefits	2,981	2,800	2,792
Operating	5,600	6,045	5,013
	29,547	29,752	28,325
Administration			
Salaries	4,858	4,591	4,913
Fringe Benefits	1,392	1,333	1,323
Operating	2,156	2,390	1,850
	8,406	8,314	8,086
Program Support	,	,	,
Salaries	1,481	1,206	1,265
Fringe Benefits	212	173	194
Operating	195	338	312
- F	1,888	1,717	1,771
Plant		,	,
Salaries	1,099	1,037	787
Fringe Benefits	164	142	116
Operating	3,776	3,678	3,651
1 0	5,039	4,857	4,554
Management Information Services		.,	.,
Salaries	562	571	574
Fringe Benefits	84	83	85
Operating	547	583	531
- F	1,193	1,237	1,190
Library		-,	.,
Salaries	243	246	240
Fringe Benefits	39	38	37
Operating	71	77	71
- persuing	353	361	348
Ancillary Services (schedule 5)	79	79	75
Amortization of Capital Assets	1,797	1,797	1,804
Total Expenditures	48,302	48,114	46,153

# ASSINIBOINE COMMUNITY COLLEGE ASSINIBOINE INTERNATIONAL UNAUDITED SCHEDULE OF REVENUE AND EXPENDITURES YEAR ENDED JUNE 30, 2018 (in thousand \$)

(iii tiiousuiiu y)	Budget (unaudited)	2018	2017
Revenue			
Tuition fee contracts	420	553	289
Contract training	2,182	2,962	2,035
Grants	305	233	703
Total Revenue	2,907	3,748	3,027
Expenditures Direct Expenditures			
Instructional salaries	1,095	1,071	1,171
Fringe benefits	173	146	141
Operating	904	1,275	548
	2,172	2,492	1,860
Indirect Expenditures			
Administrative salaries	408	389	397
Fringe benefits	57	53	52
Operating	125	74	61
	590	516	510
Total Expenditures	2,762	3,008	2,370
Excess of Revenue over Expenditures	145	740	658

# ASSINIBOINE COMMUNITY COLLEGE MARKET DRIVEN TRAINING UNAUDITED SCHEDULE OF REVENUE AND EXPENDITURES YEAR ENDED JUNE 30, 2018 (in thousand \$)

(III diododiid V)	Budget (unaudited)	2018	2017
Revenue			
Tuition fee contracts Contract training Grants Other revenue Total Revenue	37 1,067 786 0 1,890	110 719 739 0 1,568	361 709 1,025 18 2,113
Expenditures Direct Expenditures		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Instructional salaries Fringe benefits Operating	656 104 514	511 66 627	831 105 650
In direct Even an diturna	1,274	1,204	1,586
Indirect Expenditures Administrative salaries Fringe benefits Operating	208 33 57 298	185 27 43 254	245 35 52 333
Total Expenditures	1,572	1,458	1,919
Excess of Revenue over Expenditures	318	110	194

## ASSINIBOINE COMMUNITY COLLEGE CONTINUING STUDIES UNAUDITED SCHEDULE OF REVENUE AND EXPENDITURES YEAR ENDED JUNE 30, 2018 (in thousand \$)

(in thousand \$)	Budget (unaudited)	2018	2017
Revenue			
Brandon campus	869	825	697
Dauphin campus	95	268	290
Winnipeg campus	190	191	218
Regional centres	1,675	2,058	1,373
Total Revenue	2,829	3,342	2,578
Expenditures			
Direct Expenditures			
Instructional salaries	896	996	813
Fringe benefits	133	89	81
Operating	751	715	545
	1,780	1,800	1,439
Indirect Expenditures			
Administrative salaries	602	578	510
Fringe benefits	92	83	73
Operating	152	74	74
	846	735	657
Total Expenditures	2,626	2,535	2,096
Excess of Revenue over Expenditures	202	807	482

# ASSINIBOINE COMMUNITY COLLEGE ANCILLARY SERVICES UNAUDITED SCHEDULE OF REVENUE AND EXPENDITURES YEAR ENDED JUNE 30, 2018 (in thousand \$)

(iii arododiia \$)	Budget (unaudited)	2018	2017
Revenue	269	282	224
Expenditures Salaries & benefits Operating	10 69	10 69	6 69
Total Expenditures	79	79	75
Excess of Revenue over Expenditures	190	203	149

# ASSINIBOINE COMMUNITY COLLEGE APPRENTICESHIP UNAUDITED SCHEDULE OF REVENUE AND EXPENDITURES YEAR ENDED JUNE 30, 2018 (in thousand \$)

	Budget (unaudited)	2018	2017
Revenue			
Tuition Revenue	2,838	3,091	2,989
Expenditures			
Direct Expenditures			
Instructional salaries	2,407	2,419	2,285
Fringe benefits	363	349	350
Operating	498	686	544
Total Expenditures	3,269	3,454	3,180
Deficiency of Revenue Over Expenditures	(431)	(363)	(190)

### Assiniboine Community College Schedule 7 - Schedule of Board Member Compensation (Unaudited)

1,500
2,400
1,800
3,000
1,800
1,800
1,800
1,800
1,800
1,800
\$ 19,500
\$

(In actual dollars)

## **NOTES:**



## **ASSINIBOINE COMMUNITY COLLEGE**

### **CAMPUSES AND TRAINING CENTRES**

#### VICTORIA AVENUE EAST CAMPUS

1430 Victoria Avenue East Brandon MB R7A 2A9

Tel: 204.725.8700 | 800.862.6307

Fax: 204.725.8740

#### **NORTH HILL CAMPUS**

1035 1st Street North Brandon MB R7A 2Y1 Fax: 204.725.8740

#### Manitoba Institute of Culinary Arts

Tel: 204.725.8741

800.862.6307 ext 6145

#### Len Evans Centre for Trades and Technology

Tel: 204.725.8715

800.862.6307 ext 6736

#### PARKLAND CAMPUS

520 Whitmore Avenue East P.O. Box 4000 Dauphin MB R7N 2V5 Tel: 204.622.2222

Tel: 204.622.2222 Fax: 800.482.2933

#### **ADULT COLLEGIATE**

725 Rosser Avenue Brandon MB R7A OK8

Tel: 204.725.8735 | 866.726.1117

Fax: 204.725.8740

#### WINNIPEG CAMPUS

Unit 87 - 1313 Border Street Winnipeg MB R3H 0X4 Tel: 204.694.7111 Fax: 800.482.2933

#### RUSSELL TRAINING CENTRE

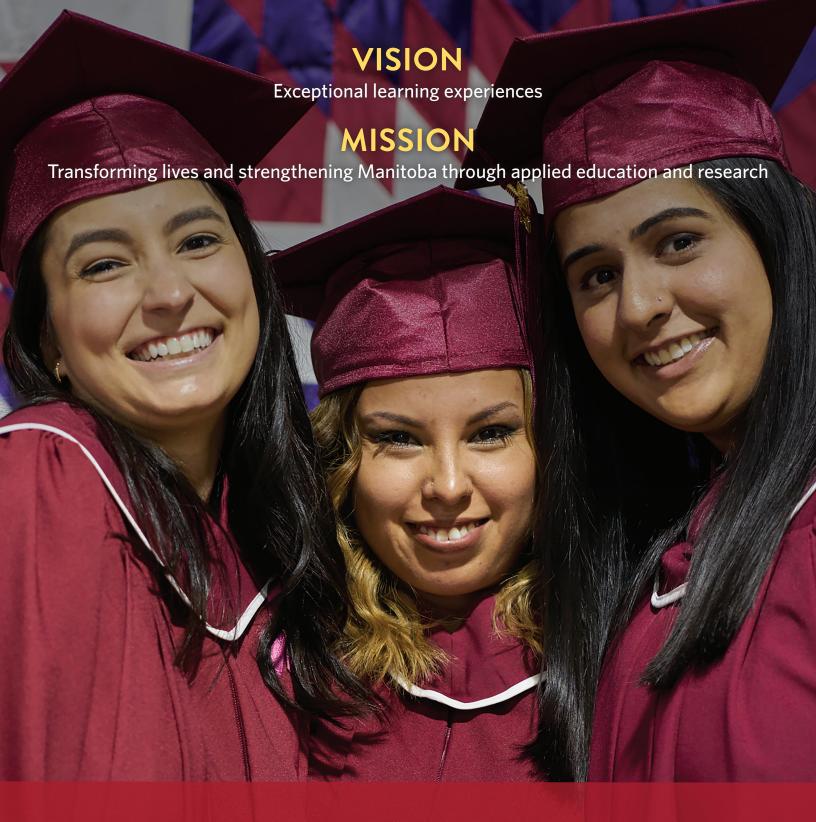
Major Pratt School 404 Russell Street East P.O. Box 218 ROJ 1WO Tel: 204.773.5180 Fax: 800.773.2134

### **BOARD OF GOVERNORS**

As of June 30, 2018

Jeffery Harwood (chair)
Heather Dodds (vice-chair)
Harvey Laluk
Carla Milne
Jack Ewatski

Johanne Ross Kelly Wilson Lori Dangerfield Anneliesea Parkinson (student representative) Jamie Robinson (staff representative)











You Tube ACCMANITOBA



O ACCMB



P 204.725.8750 | TF 800.862.6307 ext 8750

RECRUIT@ASSINIBOINE.NET | ASSINIBOINE.NET